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knowledge about the evolution of political and sociological thought in the United States from the 1950s to the early 1990s to develop a system of best practices for being a leader.

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His book Leadership Without Easy Answers (Belknap/Harvard University Press, 1994) has been translated into many languages and is currently in its 13th printing. He also coauthored the bestselling book Leadership on the Line: Staying Alive through the Dangers of Leading with Marty Linsky (Harvard Business School Press, 2002).

Ronald Heifetz - Wikipedia

Leadership Without Easy Answers (Belknap, 1994) focuses on the delicate "modern ballet" of leading change in our pluralistic society, in which authority is strictly limited and goals are unclear. Using such cases as Martin Luther King's civil rights leadership, Heifetz pulls leadership apart along two fault lines: the difference between leadership and authority, and the difference between technical answers and adaptive work. M. Scott Peck felt the book "should be required reading for top ...

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